Acknowledgments

Tonn and Associates acknowledges the collaboration and support provided throughout this engagement. First and foremost this assistance was provided by the Steering Committee which was co-chaired by Jimmy Helm, Associate Commissioner for Operations and Jim Elkins, TDH Hospital Director. Joe Walton also contributed immeasurably as project facilitator.

Other members were:

Michael Kelley, M.D., M.P.H., Chief, Bureau of Communicable Diseases

Charles E. Wallace, Ph.D., M.P.H., Director, Division of TB Elimination

Gloria Mayo-Moreno, Director, Office of TDH Governmental Relations

Jim Audette, Office of TDH Governmental Relations

David Forshey, Assistant Hospital Director, TCID

Javier Ortegon, Assistant Hospital Director, STH

Robert Longfield, M.D., Clinical Director, TCID

Candace Downing, D.O., Clinical Director, STH

Therese Shoffner, R.N., Nursing Director, TCID

Mary Diaz, R.N., A.P. Ed. D., Nursing Director, STH

David McCormick, Manager, Hospital Construction Program

Al Martin, Chief, Revenue Section

Tina Fields, Ph.D., Director, Cameron County Health Department

Mike Keenan, Director, Hidalgo County Health Department

Sharon Alexander, Attorney, Office of General Counsel

Janet Lawson, M.D., Medical Director/Medical Consultant, Bureau of Clinical and Nutrition Services of Women's Health Division

Commissioner of Health William R. Archer III, M.D., and Executive Deputy Commissioner, Patti J. Patterson, M.D., M.P.H., gave of their time to assure that the study and long range plan fit the public health mission and goals of the agency. Numerous external clinical and other stakeholders provided valuable input. We would be remiss not mentioning TDH's assistance in sharing their research, clinical, and architectural material which formed the foundation for this study. It is our hope that each participant will find this report to be materially beneficial to TDH's public health mission.

We would also like to acknowledge budgetary support from Diane Simpson, Ph.D., M.D., Associate Commissioner of Disease Control and Prevention, and Debra Stabeno, Associate Commissioner of Health Care Delivery.

Also assisting as a subcontractor to Tonn and Associates was Mr. Sam Alam with Health Facility Consultants, Inc., who assisted with the facility design and analysis components of this study.